

Health and Adult Social Care Overview and Scrutiny Committee meeting



Report subject	Integrated Neighbourhood Teams Programme
Meeting date	20 May 2024
Status	Public report
Executive summary	This report provides an update on the development of integrated neighbourhood teams within the Dorset Integrated Care System.
Recommendations	It is RECOMMENDED that: Committee members note the update.
Reason for recommendations	For information

Portfolio Holder(s):	Cllr David Brown, Portfolio Holder for Health and Wellbeing
Corporate Director	Jillian Kay, Corporate Director for Wellbeing
Contributors	Jillian Kay, Corporate Director for Wellbeing Kate Calvert, Deputy Chief Officer Commissioning, NHS Dorset
Wards	All
Classification	For information

Background

1. Dorset's Integrated Care Partnership (ICP) strategy, Working Better Together, sets out how the NHS, Councils, and other system partners within the ICP will work together to make the best possible improvements in the health and wellbeing of local people. This ambition requires partners to work in a more proactive way, particularly paying attention to early help and prevention and enabling communities to thrive.
2. The key to success is to understand local assets, utilise population health intelligence and insights, and most importantly listen to communities. It is believed that building teams around the natural communities of Dorset, teams that will be integrated, with the right leadership, skills, roles and capabilities needed to meet the needs of the community, is part of the solution to meet our shared ambition and the outcomes for our population that have been agreed through the development of the Strategy.
3. The National Association of Primary Care (NAPC) was jointly commissioned by Dorset HealthCare, Dorset GP Alliance and NHS Dorset to support the delivery of this ambition. The NAPC developed a framework on what the future model might look like and to recommend the work needed to get there.
4. The Health and Wellbeing Board for Bournemouth, Christchurch and Poole identified integrated neighbourhood teams as a priority programme for development.

The NAPC Framework

5. The Framework sets out the following elements of a model for integrated neighbourhood teams:
 - Building integrated teams around the natural communities of Dorset
 - Building the right leadership environment
 - Developing flourishing autonomous teams
 - Developing/bringing together the skills, roles and capabilities needed
 - Tackling inequalities and focus on outcome measures

- Building a continuous learning and improving environment, supported by data
6. A briefing note was provided to the Committee for their meeting on 4 March which describes the framework and approach more fully.

Current position

7. We are still in the early stages of developing this programme. The focus over the last two months has been on:

Governance

- Establishment of a pan-Dorset Programme Board. The co-sponsors for the programme within the ICS are Matthew Bryant, Chief Executive of Dorset Healthcare and Forbes Watson, Dorset GP Alliance. BCP Council and Dorset Council are represented, alongside partners from the voluntary and community sector.
- Agreement that the Programme will report to the two Health and Wellbeing Boards for the area, to ensure place-based oversight.

Scoping and data gathering

- Defining what we mean by 'neighbourhood' for the purpose of integrated neighbourhood teams – on the basis of c.30-50,000 people as recommended by the Kings Fund. For BCP Council, we are working on the basis of a footprint built from Council wards (rather than Primary Care Networks).
 - Defining outcomes and metrics for the programme and neighbourhood teams.
 - Preparing the ground for 'early adopter' areas - gathering data and insights about neighbourhoods to inform the next phase of work.
8. There will be a report to BCP Council's Health and Wellbeing Board in July. Regular progress reports to the Board can be made available to the Committee.

Summary of Financial Implications

9. None.

Summary of Legal Implications

10. None.

Summary of Human Resources Implications

11. None.

Summary of Environmental Impact

12. None.

Summary of Public Health Implications

13. None.

Summary of Equality Implications

14. None.

Summary of Risk Assessment

15. None.

Background Papers

Briefing note on development of Integrated Neighbourhood Teams/Working – annexed to papers for Health and Adult Care Overview and Scrutiny Committee, 4 March